

Columbus Animal Control Department 2011 Annual Report

The Columbus Animal Control Department is a division of the Columbus Police Department. The Department provides a wide range of animal control services for the citizens of Columbus as well as animal sheltering services for the community.

Animal Control Department and Staff

Mike Briner-ACO
Alyssia Burriss-KA
Caleb Burriss-ACO

Kevin Konetzka-Manager
Chris McDaniel-ACO
Natalee Wilson-ACO

Field services are primarily provided by 4 animal control officers who work seven days a week on a rotating basis as well as On-Call services after normal hours. Services include: Investigation of complaints related to loose, neglected, abused, abandoned, and nuisance animals; pick up of stray animals running loose; pick up of dead animals; humane trapping program; wildlife removal and relocation.

Sheltering services are primarily handled by the Kennel Assistant, with support by the Animal Control Officers and Volunteers. The shelter is located at 2730 Arnold St., at the Columbus Municipal Airport. Hours of operation are Monday – Friday, 8:00 am – 5:00 pm, and Saturdays 8:00 am – Noon. The shelter houses stray animals brought in by the officers or the public but also takes in unwanted pets from within the city limits of Columbus. Other services include; adoption of pets into new homes; lost and found pet services; educational programs and information and volunteer program.

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City Attorney's Office

Assistant City Attorney, Shari Long, is assigned to oversee legal issues and court actions related to city ordinance violations for the department and to provide legal guidance to the Animal Control Commission.

Ms. Long is assisted by her Legal Assistant, Alexis Roberts, and others in her office, and has handled over 100 legal proceedings in 2011, obtaining judgments in the city's favor in all but one case. Ms. Long has assisted with the recovery of over \$13K in fines and fees.

In 2011, Ms. Long implemented a Mediation process to help sort out conflicts involving complicated neighbor pet disputes that could not be remedied by judgment of an ordinance violation. She obtained our first two Habitual Offender orders, one by agreement the other by the court order. These orders require the habitual offender to not possess pets within the city limits.

Ms. Long authored the animal control department's public record request policy and is in the process of reviewing other operational policies and procedures for the department. Her office remained closely involved in activities taken on by the department throughout the year, including following up on actions and concerns by department personnel.

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Columbus Animal Control Commission

The Columbus Animal Control Commission provides guidance and supervision of the Animal Control Department. The Commission aides in the formulating of policies, principles, standards and regulations for the department. The commission reviews action by the department related to the enforcement of the city ordinances and makes determinations related to an animal's dangerousness.

2011 Animal Control Commission Members

Dr. Greg Baer, DVM
Sue Chapple-Secretary
Doug Evans-President

Bob Freeman
Martha Myers
Angela Robertson

The Commission met regularly in 2011, reviewing all aspects of the Departments operation and budget. Commission members took on a more active role in departmental activities assisting staff members in researching and completing projects throughout the year.

In 2011 the commission and department set a number of objectives.

In addition to the projects listed in 2011 the Commission 2 dogs declared dangerous through agreed judgments.

Upgrading computer system and developing an automated record system.

The Commission, staff and City's IT department are slowly bringing the department up to speed. Our dial up computer system has been replaced on a high speed fiber optic system connecting us to the rest of the city offices. The department now has three working computers. A new city wide telephone system was installed. The city developed a new website which we have been the beneficiary. We should thank Jody Evans for sorting out all the changes and updates we wanted to make.

As for developing the automated records system, we are still in that phase. Doug Evans has found there are systems available and compatible with our computer systems, but funding this project is an issue.

Review and Update Policies and Procedures.

The department with the assistance of City Attorney Shari Long has completed most of the review and rewriting of the operations manual. The commission is currently reviewing some of those sections. Sections still under work are the personnel policies and the ever avoided trapping and wildlife policies.

During that review process the department:

- Re-implemented internal personnel evaluation processes.
- Additional training related to euthanasia, safety and shelter operations.
- Met conformance with controlled substance requirements.
- Reviewed and addressed gaps between operation and Association of Shelter Veterinarians Standards Guidelines. Most of those guidelines were already in place, with a few additions to the departments procedures.

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Sound Proofing Kennel Areas.

Preliminary work was done on that front, locating some manufacturing companies that provide these types of materials for shelters but no action was taken.

More extensive Marketing and Public Relations Programs.

Most of the year was reviewing what we have done and should do in the future. Commissioner Angela Robertson has taken that task on and is working with other organizations and businesses in an effort to promote the department.

We continue to be limited on our outside program activities due to staffing and overtime issues. During the year we were able to conduct 8 tours and programs. Department continues to provide; a training site for the C4 Health Occupations programs through the area high schools; worked with other agencies to provide worksite and volunteer experience for challenged individuals; continued providing a worksite for community service volunteers through the court system; and other individual based programs.

One of the highlights of the year was our participation with CARE, in the Festival of Lights Parade in December. There was a tremendous turn out by staff, their pets, shelter pets, and volunteers making this a great time for all.

Another highlight was the unexpected inclusion of our department in the children's book, "Winston's Wonderful World", written by local author Carolyn Findlay Davis. Ms. Findlay-Davis has thoughtfully offered to donate part of her book sales to the department's adoption medical fund.

Expanded Spay/Neuter Program.

Due to financial concerns the department did not directly expand any public spay neuter programs as were discussed early in 2011. However, with the review of "shelter veterinarian guidelines" more pets housed at the shelter were spayed or neutered before going up for adoption, this both helped in their adjustment to the shelter and made them more adoptable to the community.

Indirectly the department did assist CARE in providing low cost spay neuter programs to the public. CARE increased their number of pets spayed/neutered from a little more than 700 in 2010 to over 850 in 2011.

Wildlife and Humane Trapping Program revisited.

No action was taken on these matters.

Seeking of Grants for Projects.

No action was taken on these matters.

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Other Projects and Highlights:

- Completed the initial work on the Community Disaster Response Plan which was presented to the Office of Emergency Planning. Special Thanks to Trudi Smith (ex-County Animal Control Officer) for all her work on developing the plan.
- Completed Painting of the Stray and Available Dog Kennel Areas
- Bike Racks installed.
- Replacement of top covers for dog runs in Special Care.
- Assisted the State Board of Animal Health in their participation in a National Disaster drill in Muscatatuck Urban Training Complex. We provided staff members and pets for the drill. We received numerous complements on the staffs professionalism and understanding of their roles. The pets were the stars however. They would be taken into different scenarios, in the end, all but one was adopted by someone directly or indirectly involved in the program. One dog was going to be trained just for that purpose.
- We did experience our first cases of rabies within the community. There were three(3) confirmed cases of bat rabies found in August. This prompted the department to take additional steps in screening of wildlife and have various animals tested by the State Board of Health Rabies Lab. We were assured by these agencies that this is not an unusual occurrence and that we were very fortunate that we had not had this issue before now.

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Community Partnerships

The animal control department is very fortunate to have good working relationships with numerous animal related organizations.

We continue to have a very good working relationship with Bartholomew County Animal Control. Both of our agencies provide a variety of support for each other.

The cooperation between the department and the local veterinary community has aided in providing quality care for the pets housed at the shelter, healthy pets placed back into the community and information and training of the staff. We want to thank especially Athens Animal Clinic, Eastside Veterinary Hospital, and Hope Veterinary Clinic for their continued close relationship and support through lower cost services and donations.

We continue to partner with the Community Animal Rescue Effort(CARE), in the placement of pets in new homes and low cost spay neuter programs. CARE has been instrumental in coordinating and providing a number of activities that we are unable to perform, included are; adoption events, participation in community events, fostering of pets from the shelter and just their overall support of the department. Through their tireless volunteers they continue to make a difference in the community.

Columbus Canine Rescue representative Connie Jackson, who also serves on the commission's dangerous animal committee, has been instrumental in placing a number of pets with various regional rescue groups.

UTOPIA Wildlife Rehabilitators Inc, directed by Kathy Hershey, has been invaluable to the department when it comes to wildlife issues and solutions. Her work in the community has had an effect on the numbers of wild animal calls we responded to and our ability to deal properly with wildlife issues.

Other local organizations we work with include; Bartholomew County Youth Services, Centerstone, Bartholomew County Probation Department, Purrspot Cat Rescue, and the Start Restart Program.

Volunteers and Supporters

In this type of work we could not provide the services that we do without the support of individuals, businesses and other civic organizations. We have been very fortunate to have such caring people in our community.

The following lists are those that have supported us throughout 2011. Some are supporters for over a long period of time. You may also notice that there are some names or organizations that keep cropping up in the different lists. How great is that?

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Volunteers

Our Regulars-These young people come in every week to the shelter. They provide the much needed companionship the pets at a shelter need as well as performing some of the less glamorous tasks that may be necessary. Our regulars include:

Ally Bradbury
Anna Estes
Brianna Scholar
Chelsea Hayes
Chrissy Meador
Delaney Maddix
Kaelin Hanrattie

Katie Hill
Libby Storkman
Molly Sherman
Mason Moran
Sarah Estes
Sharon Williams-Hanrattie
Shelby Gooldy

Health Occupations-we want to thank the C4 program through the local high schools and Ms. Green for providing us with another great group of young people to help out. These students are provided a training site at the shelter. 2011 Health Occupations Students include:

Alisha Godsey
Alyssa Reeves
Bayleigh Williams
Danielle Grimes

Desi Martin
Jessie Hunter
Mikayla Weekly
Miranda Burns

Morgan Grady
Nicole Fish
Sabrina Schipper

Other Volunteers no less important include those that come when they can, volunteer as part of school projects, or other civic volunteers. These include:

Alix Rowing
Amanda Murphy
Amy Niedbalki
Annushka Chin Fong
Ashley McCray
Bobby Foulkner
Brittany Lankford
Brittni Scholar
Bryce Nystom
Carson Bishop
Caylin Eaglen
Chander Goddard
Cheryl Buffo
Cheryl Wade
Chris Goodwin
Christen Bosley
Crystal Little
Danielle Bunch
Destynie Cos
Emily McMillan

Ephraim Bishop
Faith Cosby
Haley Duke
Haylee Niedbalski
Hayley Haste
Jacob Boyd
Jacaob Conrad
Jaylin Craig
Joshua Conrad
Justin Little
Kaitlyn Conrad
Kenna Contrad
Kyndra Humphrey
Lakesha Holder
LeAnna Benton
Leslie Pentrice
Lisa Poshard
Madison Robison
Maggie Buffo
Mason Hurtado

Matthew McInteer
Meghan Bailey
Michelle Wiles
Morgan Chapman
Morgan Johns
Morgan Shipley
Nemesio Pita
Rachel Andrie
Rylee Hankins
Sara Bishop
Sean Fishel
Shannon Clark
Shantel Ricks
Sheena Letner
Sheila Hurtado
Sondy Mzamo
Steven Jones
Teresa Spencer
Tony Pita
Zac Whittington

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In-Kind Donors-

There were a number of individuals and groups who donated a wide variety of items to the shelter. We received over \$15,000 worth of donations to help care for the pets at the shelter. This includes everything from services, pet food to toys and bedding. These donations have one of the biggest impacts on lowering our operating costs and subsequently the cost to the taxpayer.

Athens Animal Clinic
Community Animal Rescue Effort
Columbus City Garage
CSA Lincoln 2nd Graders
CSA Lincoln 3rd Graders
Deal Dogs
Hope Veterinary Clinic
Kaelin Hanrattie

Maggie Marr
Nancy Snyder
Petco
The Republic Newspaper
Sam's Club
Target
Walmart
Zachary Brook

Monetary Donors-

We received over \$3,300 in monetary donations to the adoption medical fund in 2011. These contributions were received from a variety of sources, including business and individuals. Several of the contributors were students working on their senior projects and other young people who collected donations instead of birthday presents. These donors include:

Addison Gilbert
Alice Shewmake
Athens Animal Clinic
Anna Kelley
Anna Williams
Bar Cons Federal Credit Union
The Borttorff's
Carol Jean Kitterman
Carol Johnston
Caroline Finnely
Dorothy Shelton
Dortha Anderson
Debbie Behnke
Donna Rubino
First Presbyterian Church 3rd-4th Grade
The Fedene's
George Corbin
Hobart Denny
Hope Veterinary Clinic
Justin Fisher
Jeremy Weaver
Kim Foster
Mary Tolen
Mason Moran
Mellissa Smith
Mike Bonham
Nancy Banta

Nancy Williams
Nick Higham
Pat Wagner
Ryana Hardin
Sarah McCord
Tina Burton
Tisha Perdue
Tylen Shadwidk

Winston's Wonderful World

Caroline Findlay Davis

In Memory of Doug Burriss

Betty Cain

In Memory of Vicki Moffitt

Terry Kirshman

In Memory of Suellen Tatman

Audrey Blackman
Columbus City Utilities
Donn and Patti Tatman
Lois Klebenow
Martha Newsom
Suzanne Tatman

The Family of Sterling Thompson

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Statistical Information

Overview.

Looking at the raw numbers, the department was fairly pleased with what was accomplished in 2011. When many other communities throughout the country are experiencing an influx of pets into shelters due to the economy, Columbus has been rather fortunate. According to our statistics over the past few years we have seen either a leveling off or a slight reduction in the number of strays and pets given up (relinquished) by their owners. This is not yet a “trend” but it is something that should be credited to the community and several individuals and organizations that work hard for our pets in this area.

The statistical information contained in the following pages related to the number of animals “handled” and their “dispositions”, only reflect those animals that were brought through the shelter, with the exceptions of wildlife officers dealt with in the field. It does not reflect the number of dogs and cats that Officers returned to owners directly.

Shelter activity-

In 2011 we had the highest number of dogs and cats adopted from the shelter in more than 4 years (254), with the fewest number coming through the shelter as strays or unwanted pets (1664).

Euthanasia numbers were up in 2011 due to the sick wildlife we handled in late summer. In relationship to the number of dogs and cats euthanized(1055), it was the lowest in more than 4 years, even though we handled proportionally more pets with illnesses or behavior problems in 2011 than in previous years. We were very pleased, but not satisfied, that we cut the number of dogs and cats euthanized for space reasons in nearly half from the previous 2 years. We continue to have issues with the number of cats handled, space available for them and being able to place them into new homes.

Reasons and Ages of dogs and cats handled through the shelter-We are seeing a leveling off or decrease in the number of younger pets handled through the shelter. We are very optimistic that the availability of spay neuter programs throughout the community is having a positive effect.

Shelter Population-2011 the Commission requested the department keep more extensive records on when the shelter was full. Full is considered the number of kennels and pets the staff can properly maintain in a quality manner. In addition this is an effort to help manage that space that we had available and to look at what needed to be addressed in order to reduce the number of adoptable pets that were euthanized. There are no previous years to compare with.

2011 numbers:

- Dog runs were full approximately half the time, with the highest numbers in March and then July through September.
- Available Cat kennels were full approximately 1/3 the time, with the highest numbers in May and then from August through October.
- Special Care (Isolation) kennel dog runs remained full almost 90% of the year, with cat kennels remaining full approximately half that period of time, with the highest numbers from May through July.

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STATISTICAL CHARTS (comparisons for 2008-2011)

	Total 2011	Total 2010	Total 2009	Total 2008
Total Live Animals	2424	2431	2851	2623
SOURCE				
Strays	1891	1914	2192	1946
Dogs	521	549	634	600
Cats	584	561	708	664
Other Animals	736	732	785	617
Dogs from County	23	33	37	30
Cats from County	27	35	26	35
Other animals from County	0	4	2	0
Given up by their owners	514	495	634	552
Dogs	204	194	221	237
Cats	261	241	329	242
Other Animals	5	7	40	3
Dogs from County	23	34	15	28
Cats from County	21	19	28	41
Other animals from County	0	0	1	1
Emergency Boards	19	22	25	125
Dogs	13	21	20	88
Cats	6	1	5	36
Other	0	0	0	1

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STATISTICAL CHARTS

(comparisons for 2008-2011)

DISPOSITON	Total 2011	Total 2010	Total 2009	Total 2008
Adopted	284	211	242	253
Dogs	184	151	169	170
Cats	70	44	51	71
Other	30	16	22	12
Returned to their owners	294	309	349	481
Dogs	255	279	311	406
Cats	39	29	38	74
Other	0	1	0	1
Release to CoACO/HS	62	100	78	92
Dog	28	55	41	45
Cat	34	44	36	47
Other	0	1	1	0
Escaped	0	0	1	0
Dog	0	0	0	0
Cat	0	0	1	0
Stolen/Lost	0	1	0	1
Dog	0	0	0	1
Cat	0	1	0	0
Release Other Dept.	4	2	0	0
Dog	4	2	0	0
Cat	0	0	0	0
Wildlife Relocated	424	563	616	511
Wildlife Rehabilitator	47	35	79	43
Died(at shelter)	25	12	15	13
Dogs	2	3	1	1
Cats	16	6	9	7
Other	7	3	5	5
Euthanized	1309	1184	1466	1229
Dogs	316	337	401	357
Cats	739	733	966	817
Other	254	114	99	55
<i>Reasons for Euthanasia</i>				
Space				
Dogs	37	76	73	
Cats	100	156	228	
Behavior				
Dogs	196	188	203	
Cats	324	280	404	
Sick/Injured				
Dogs	83	73	125	
Cats	315	297	336	
Micro Chipped YTD Total	175	117	135	159

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STATISTICAL CHARTS (comparisons for 2008-2011)

Reasons Given Up	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
CATS				
Don't want(org stray/can't keep)	133	117	127	97
Behavior(aggres/Not HB/Etc)	27	19	27	29
Landlord/Moving	41	31	45	40
Too Many	35	27	41	7
Human Health	17	20	38	38
Cost	7	16	34	21
Other Family Problems	17	11	15	7
Animal Health	12	19	27	20
Too Big/Breed	0	0	0	na
DOGS				
Don't want(org stray/can't keep)	58	65	48	61
Behavior(aggres/Not HB/Etc)	42	51	55	67
Landlord/Moving	56	44	60	57
Too Many	4	1	4	3
Human Health	7	3	7	13
Cost	16	15	28	19
Other Family Problems	21	23	13	5
Animal Health	11	16	15	23
Too Big/Breed	9	4	7	6
Ages of animals handled				
CATS				
under 6 mos	361	358	504	459
6 mos-1yr	76	74	103	91
over 1 yr	463	422	491	425
DOGS				
under 6 mos	160	154	238	172
6 mos-1yr	79	98	103	83
over 1 yr	552	566	583	658

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Field Activity-

Citations and warnings-There was a decrease in these categories which is a direct result in a decrease in the number of strays we handled.

Service calls and After hour calls-In 2011 there was a slight decrease in the number of calls and after hour calls we received. However we still average over 2 calls on nights/weekends after regular hours.

Stops and Response Times-Stops indicates that an officer "stopped" at a location for an animal control related function (complaints, service calls, traps, supplies, etc). The officers increased their number of stops in 2011 while decrease their response times to strays running loose and emergency calls. Even though the response times are now around 15 minutes to those calls, what is not calculated is the difference between responses during regular hours and after hour calls.

Source Areas-Over the past several years we have not seen any significant change from the areas we receive animals through the Shelter.

Bites-These are bite reports we have received and do not reflect bites that may have occurred within a family or go unreported. After the spike in 2010, the number of reported bites went back to around 50. Pit Bulls remain the highest number of reported bites per year we receive. Bites from cats remain the second most reported bites over the past several years, however, this year Shepherds and Shepherd mixes were the second most reported bites.

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STATISTICAL CHARTS (comparisons for 2008-2011)

FIELD ACTIVITY	Total 2011	Total 2010	Total 2009	Total 2008
Bite Cases	51	65	55	59
Verbal Warnings	381	448	515	501
Written Warnings	226	229	167	165
Violation Notices	319	359	412	506
Service calls	2965	3072	3449	3125
Night Calls	632	687	682	657
Trap Requests	399	385	433	325
Trap Requests				
Dog	5	9	1	10
Cat	136	99	144	108
Wildlife	259	275	278	213
Stops	9334	8562	8831	7978
Mileage	59299	56834	53535	55336
Response Times for Running at large and injured animals(min.)	15.4	18.06	17.5	17.35
Dead animals picked up	665	759	666	625
Stray	322	391	304	297
Dogs	10	20	23	25
Cats	67	58	73	63
Other	245	290	208	209
Owned	343	357	362	328
Dogs	197	180	212	197
Cats	129	159	134	123
Other	17	18	16	8
Total Animals(alive/doa)	3089	3278	3517	3123

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STATISTICAL CHARTS (comparisons for 2008-2011)

FIELD ACTIVITY(con't)	Total 2011	Total 2010	Total 2009	Total 2008
Complaints				
Restraint				
dogs	181	156	170	190
cats	27	34	22	24
Nuisance				
barking	89	84	77	96
damaging	33	28	42	46
molesting/attacking	95	98	115	125
Care				
w/o food/water	113	119	124	112
w/o shelter	58	67	51	72
abused	5	15	15	18
area	33	25	26	38
chain length	20	17	19	23
vet care	90	111	76	128
vehicle	21	26	18	22
Abandoned	26	40	34	43
Tickets				
Issued(Fines/Warnings)				
Running at large	245	268	289	351
unaltered	77	105	107	92
in heat	1	1	0	2
w/o identification	152	157	143	97
Nuisances				
barking	19	7	5	27
damaging property	3	4	1	7
chasing/molesting	16	13	9	27
attacking	6	9	7	19
Care				
abandoned	0	1	0	1
vehicle	4	1	1	4
general	4	3	0	3
Food/Water	3	0	2	5
shelter	1	0	1	1
Vet care	2	6	5	2
area	0	0	0	1
Rabies Vac. Violation	3	2	3	15
Bite Violations	5	6	4	10

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STATISTICAL CHARTS (comparisons for 2008-2011)

Source Areas	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
South West-Area 1				
Dog	57	44	71	54
Cats	68	46	68	68
Other	60	82	50	46
Downtown-Area 2				
Dogs	214	240	251	247
Cats	253	249	301	246
Other	100	64	102	93
South East-Area 3				
Dogs	195	184	218	195
Cats	270	206	271	250
Other	144	128	152	150
North East-Area 4				
Dogs	139	121	133	143
Cats	110	114	141	137
Other	209	192	205	182
North Middle-Area 5				
Dogs	124	130	176	165
Cats	142	168	224	183
Other	222	244	277	187
North West-Area 6				
Dogs	15	16	17	14
Cats	6	13	22	16
Other	11	4	8	2
Various County Areas				
Dogs	47	74	59	96
Cats	48	56	83	78
Other	1	5	30	6

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STATISTICAL CHARTS

(comparisons for 2008-2011)

Animal Bites by Breed/Species	2011	2010	2009	2008
Bat	2	2	1	1
bloodhound		1		
Border Collie		1		
Boston Terrier			1	
Boxer	1	3	1	
Cairn terr		1		
Cat	6	10	8	11
Chihuahua	3	3	2	2
Chow/Chow X	1			2
Cocker Spaniel			1	2
Corgi		1		
Dachshund	3	1	3	
Doberman		1		
English Bull Dog	1	1		
Fox		1		
Ger. Shepherd/Shep X	7	4	2	8
Golden Retriever	1		1	
Great Pyrenees			1	
Heeler	1	1		1
Hound	1	1	1	1
Husky	2			
Jack Russell			1	
Lab/Lab X	3	4	3	4
Labradoodle	1			
Lhasa Apso		1	1	
Mastiff		1	3	1
Miniature Pincher		1		
Mole				1
Pit Bull/Pit X	10	7	13	16
Pointer		1		
Pomerainian		1		
Poodle	1			
Pug		1		
Raccoon			1	
Rottweiler		1	1	
Schnauzer		1	1	1
Shar Pei	1	1		
Sheltie				1
Shi Tzu	2			
Squirrel			1	
Terrier			2	3
Weimerainer				1
unknown dogs unable to locate	4	12	1	
	51	64	50	56

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Financials

Operating Budget-This is the department's budget approved by the City Council supported by tax dollars. This budget covers personnel costs, operating supplies and gasoline, and outside services and utilities. Overall we continue to keep our operating budget under the allocated budget. We were unable to meet our 10% goal this year, primarily due to fuel and utility costs in 2011.

Financial Information	Total 2011	Total 2010	Total 2009	Total 2008
Operating Budget				
General Fund Income*	\$ 1,680	\$ 2,312	\$ 500	\$ 5,124.50
Budget Appropriated	\$ 326,892	\$ 392,195	\$ 392,136	
Personal Services	\$ (250,327)	\$ (301,704)		
Supplies	\$ (26,122)	\$ (25,179)		
Other Services and Charges	\$ (26,497)	\$ (28,116)		
Capital Expenditures	\$ (1,105)	\$ (329)		
Total Budget Expended	\$ (304,050)	\$ (355,329)	\$ (343,789)	
unexpended balance	\$ 24,522	\$ 37,928	\$ 48,347	

*Insurance Payments 2010 & 11

Adoption Medical Fund-This fund is a non-reverting fund supported by; fees, fines and donations. We did have an increase in the income of this fund, unfortunately 2011 was the first year we expended more funds then were brought in. This was mainly due to the increase in the number of pets we had spayed or neutered and specialty food expenses.

Financial Information	Total 2011	Total 2010	Total 2009	Total 2008
Adoptions Medical Fund				
Beginning Balance(actual)	\$ 17,559.89	\$ 17,056.36	\$ 15,911.65	\$ 19,600(est)
Income(rounded)	\$ 35,500	\$ 30,800	\$ 32,700	\$ 30,000
Expenses(rounded)	\$ (36,800)	\$ (30,100)	\$ (30,000)	\$ (33,900)
Ending Balance(actual)	\$ 16,227.13	\$ 17,559.89	\$ 17,056.36	\$ 15,911.65

Income Sources-In 2011 approximately \$18,000 was from Adoptions; \$13,000 from Fines and Fees; and \$4000 in direct donations.

Adoption Medical Fund Expense Breakdown (rounded to hundreds)

Financial Information - expenses	2011	2010	2009
Spay/Neuter	\$16,900	\$ 9,700	\$10,700
Adoption & S/N Refunds	\$ 500	\$ 600	\$ 700
Medical Supplies	\$10,800	\$10,000	\$13,100
Medical Service	\$ 3,500	\$ 2,500	\$ 2,600
Refund S/N Viol.	\$ 600	\$ 1,000	\$ 900
Advertising	\$ 1,700	\$ 3,800	\$ 1,600
Ed. Material	\$ -	\$ 1,000	\$ 500
Food	\$ 2,800	\$ 1,600	\$ -
	\$36,800	\$30,100	\$30,000

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Overall Conclusions and 2012 Projects

Overall the department had a very productive year. There are a few issues that continually need addressed. Concerns for 2012 include fuel and utility costs and personal time off issues and how these three matters will affect the operating budget and projects.

- Continue work on the computer system and programs upgrade.
 - Locate and obtain financial resources.
- Complete and implement Operational Changes.
- Formalize and implement Advertising and Marketing projects.
- Decrease expenditures from General Operating fund while increasing revenue to the Adoption Medical fund, without affecting other non-profit agencies.
- Complete facility
 - Special Care
 - Sound Dampening in Kennels
- Replace or upgrade aging equipment.
- Complete Agreement Section of the Pet Disaster Plan.
- Review Wildlife and Humane Trapping Programs